



President Hiromasa Yonekura
Director General Yoshio Nakamura
Keidanren Kaikan,
1-3-2, Otemachi,
Chiyoda-ku,
Tokyo 100-8188

14 March 2011

Dear President Yonekura, Dear Director General Nakamura,

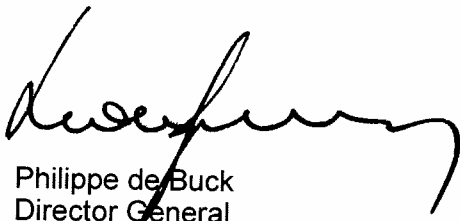
We have followed with great sadness the terrible events that have struck Japan and watched the tragic images with horror.

Please accept our condolences for the many deaths among the Japanese people and for those who are now homeless.

Knowing the strength of Japan and its citizens, we are sure that you will do everything to overcome this very difficult situation.

On behalf of European business we send you this message of solidarity, sympathy and support. Our thoughts are with you in these very difficult moments.

Yours sincerely,



Philippe de Buck
Director General



Jürgen R. Thumann
President